## Malaysia Company Guide

# **Sunway Construction Group**

Version 18 | Bloomberg: SCGB MK | Reuters: SCOG.KL

Refer to important disclosures at the end of this report

## DBS Group Research . Equity

## **BUY**

Last Traded Price ( 3 Aug 2020): RM1.89 (KLCI: 1,572.61)
Price Target 12-mth: RM2.30 (22% upside) (Prev RM2.30)

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#### What's New

- Expect a weak 2Q20 but this will be the trough; cutting FY20-22F earnings but dividend payouts remain intact
- RM2bn new order guidance intact, with some upside
- Banking on LSS 4 tenders, awards in early FY21
- Maintain BUY with TP of RM2.30



| 2019A  | 2020F  | 2021F   | 2022F   |
|--------|--|---|---|
| 1,769  | 1,760  | 2,238   | 2,431   |
| 181    | 157  | 207   | 214   |
| 157    | 122  | 169   | 185   |
| 129    | 97.6   | 135   | 148   |
| 129    | 97.6   | 135   | 148   |
| (11.3) | (24.6)   | 38.3  | 10.0  |
| 10.0   | 7.55   | 10.4  | 11.5  |
| 10.0   | 7.55   | 10.4  | 11.5  |
| (11)   | (25)   | 38  | 10  |
| 10.0   | 7.55   | 10.4  | 11.5  |
| 6.99   | 4.90   | 6.78  | 7.46  |
| 48.2   | 50.8   | 54.5  | 58.5  |
| 18.9   | 25.0   | 18.1  | 16.5  |
| 18.9   | 25.0   | 18.1  | 16.5  |
| 13.0   | 11.7   | 24.3  | 14.3  |
| 11.8   | 13.0   | 10.0  | 9.6   |
| 3.7    | 2.6  | 3.6   | 3.9   |
| 3.9    | 3.7  | 3.5   | 3.2   |
| CASH   | CASH   | CASH  | CASH  |
| 21.3   | 15.2   | 19.8  | 20.3  |
|        | (17)   | (7)   | (3)   |
|        | 7.40   | 11.5  | 11.6  |
|        | B: 7   | S: 3  | H: 4  |
|        | 1.769<br>181<br>157<br>129<br>(11.3)<br>10.0<br>10.0<br>(11)<br>10.0<br>6.99<br>48.2<br>18.9<br>13.0<br>11.8<br>3.7<br>3.9<br>CASH | 1.769 1.760 181 157 157 122 129 97.6 129 97.6 (11.3) (24.6) 10.0 7.55 10.0 7.55 (11) (25) 10.0 7.55 6.99 4.90 48.2 50.8 18.9 25.0 18.9 25.0 18.9 25.0 13.0 11.7 11.8 13.0 3.7 2.6 3.9 3.7 CASH CASH 21.3 15.2 (17) 7.40 | 1,769 1,760 2,238 181 157 207 157 122 169 129 97.6 135 129 97.6 135 (11.3) (24.6) 38.3 10.0 7.55 10.4 10.0 7.55 10.4 (11) (25) 38 10.0 7.55 10.4 6.99 4.90 6.78 48.2 50.8 54.5 18.9 25.0 18.1 18.9 25.0 18.1 18.9 25.0 18.1 13.0 11.7 24.3 11.8 13.0 10.0 3.7 2.6 3.6 3.9 3.7 3.5 CASH CASH CASH 21.3 15.2 19.8 |

Source of all data on this page: Company, AllianceDBS, Bloomberg Finance L.P

## 4 Aug 2020

## Position for a 2H recovery

**2Q20** results to mark the trough before rebounding in 2H. We expect a weak 2Q20 performance before seeing a more meaningful pick-up in 2H20 earnings. While all of its Malaysian projects are already running at full steam and back at pre-Covid-19 levels, only three out of 16 of its Singapore precast projects have recommenced. SCGB is also making a stronger bid for LSS 4 tenders after gleaning experience with LSS 3, and is already doing internal solar jobs for its parent company.

Where we differ: Despite seemingly higher valuations for SCGB, we expect this premium to widen given its impeccable execution, net cash balance sheet with sustainable dividend payouts and improving visibility of project flows. We anticipate the new purer play contractors like SCGB to trade at a premium to the more diversified players once government pump priming is certain.

**Key catalysts.** SCGB will likely hit its RM2bn new order target for FY20F. A flawless execution track record post-Movement Control Order (MCO), a faster recovery in its precast division leading to a potential uplift in earnings and sustained dividend payouts could act as the next catalysts for the stock.

#### Valuation:

**TP of RM2.30.** Our target price (TP) is based on sum-of-parts (SOP) valuation to reflect the growing contribution from its high-margin precast business.

#### **Key Risks to Our View:**

The timely execution of its orderbook post-MCO is crucial to minimising the risk of any further earnings cuts. With its strong execution track record and experience, we believe the group is able to execute the projects in a timely manner.

#### At A Glance

| Issued Capital (m shrs)                    | 1,289       |
|--|-------------|
| Mkt. Cap (RMm/US\$m)                       | 2,437 / 575 |
| Major Shareholders (%)                     |             |
| Sunway Berhad                              | 55.6        |
| Tan Sri Jeffrey Cheah & Family             | 7.6         |
| Free Float (%)                             |             |
| 3m Avg. Daily Val (US\$m)                  | 0.28        |
| GIC Industry : Industrials / Capital Goods |             |







#### WHAT'S NEW

#### Positioning for a 2H recovery

**2Q20** results could be worse than expected. While all of its Malaysian construction projects have resumed at close to full capacity since 1 June 2020, we believe 2Q20 results will be poorer than expected due to i) poor precast earnings in Singapore, and ii) still two months full impact from the MCO in Malaysia. We understand out of the 16 active projects in Singapore, only three have resumed and there is no real clarity when the balance will resume work. The major issue has been the still active and high cases among the foreign worker community in Singapore. The precast business has a high degree of operating leverage and we expect to slip into the red in 2Q20. For 1Q20, it made RM35m in revenue and RM0.8m in pretax profit – translating into a pretax margin of 2.1%.

On the positive side, its local construction projects are progressing very well and have not been impacted by supply chain issues. Additionally, all of its building projects like TNB HQ Campus have already locked in all RMC costs throughout the tenure of the project at lower costs.

RM2bn new orders still intact. While most contractors have struggled to replenish its orderbook over the past two years, SCGB has met this with ease. YTD wins have already amounted to RM688m and is well on track to hit its RM2bn target for FY20F. SCGB expects another RM1bn of new orders from its parent company in FY20F coming from three projects. This leaves just another RM200-300m from external projects where potential upside will come from the revival of government mega projects.

**Bullish on LSS 4.** SCGB has learned from its past mistakes when bidding for LSS 3 and is already bidding for 4 EPCC tenders for LSS 4 where it is working with the project owners. We understand collectively these tenders which close in September 2020 and awards amounting to RM800m could take place in January 2021. To be sure, it is also already doing small-scale renewable energy projects for its parent company.

Tender delays due to Covid-19. Due to the heightened spread of Covid-19 in Bangalore India, SCGB's Indian HAM project is only expected to achieve financial close in 4Q20 and kick off in mid-FY21F. It remains committed to bid for projects in India and it is still expecting one more project in India but this is likely to be awarded in FY21F.

In terms of some of the local building jobs it is bidding for, there have also been delays due to Covid-19. We think this is likely because the pandemic may have caused some design changes and given rise to the new normal for working and doing business. Some of these projects were:

- Putrajaya 7MD& building job estimated at RM500m where SCG is already the piling contractor. Additionally, SCG appears to be the go-to contractor for Putrajaya jobs where it has completed RM2.8bn worth of works since 2001. The more recent one being the Putrajaya Parcel F project.
- ii) KLCC podium project estimated at RM300m which may be bundled together with the superstructure (value not known).

**Dividends**. As at 31 March 2020, the company is in a net cash position of RM359m or RM0.28/share. It has a fixed dividend policy of paying 35% of net profit but has been paying c.70% since FY17. We think it is likely to continue paying both its interim and final dividends for FY20F and the payout will remain high but the absolute amount of dividends will be lower given the lower projected profit. We are projecting 4.9 sen, 6.8 sen and 7.5 sen dividend per share for FY20-22F, respectively, based on a payout ratio of 65%,

Cutting earnings. In light of the anticipated poor 2Q numbers because of the precast business in Singapore, we cut our FY20-22F earnings by 3-17%. We have staggered the recognition of its local orderbook to be recognised more in FY21F and beyond, while we assume its precast business to be loss making in FY20F before turning around in FY21F. We think 2Q20 will mark the bottom for earnings and there should be a more meaningful pick-up in 4Q20.

**BUY, TP set at RM2.30.** In spite of the cut in earnings, we leave our TP unchanged at RM2.30 as it is based on SOP. SCGB remains a strong proxy to the anticipated revival in infrastructure spending given its experience and solid track record in rail-based projects such as MRT and LRT. Its internal pipeline of projects from its parent company also gives it a comfortable base of orders every year. We expect its balance sheet to remain solid and dividend payout ratios to be maintained. Our BUY rating is maintained.



#### **CRITICAL DATA POINTS TO WATCH**

**Reliable track record.** SCGB's construction division stands strong given its reliable execution track record, despite the current soft and less visible project flows. Given its well-established brand name and strong execution track record, we believe the group will still be relevant for both private and public sector projects. SCGB has solidified its position in MRT Line 2 and LRT 3 projects.

Stronger infrastructure orderbook. After a strong 2017 with RM4bn new wins, 2018 and 2019 new wins moderated to RM1.55bn and RM1.77bn while its outstanding orderbook is currently at RM5.4bn. 2018 new wins have largely been driven by job flows from its parent company. The largest job win for 2019 was Tenaga HQ Campus Phase 2 worth RM780m. We have already taken the cost reduction in contract value of LRT 3 into account.

Precast turn around facing setbacks due to Covid-19. For 1Q20, its precast division was slightly profitable at RM0.8m but we expect it to swing into the red in 2Q20 due to circuit breaker in Singapore. We understand only a fraction of its 16 on-going jobs in Singapore have recommenced. The group believes normalised margins are within the 10-15% range. We now expect meaningful improvement in its precast business in FY21F. The total capacity for both its Senai and Iskandar plants is 156,000m3 per annum. This will double post the completion of its Industrial Concrete Precast Hub in Singapore in the next three years.

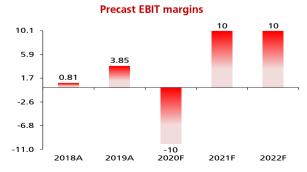
What is in store for FY20F? The guidance for FY20F new order wins is set at RM2bn. This could be surpassed given that out of the RM2bn, half or RM1bn will come from its more assured pipeline of internal jobs. SCGB is banking on two main overseas markets – Myanmar and India. In Myanmar, progress has been slow. It will continue to bid for highway projects in India under HAM and has won one so far in FY20F and expects another in early FY21F. It is also actively bidding for tenders for LSS 4





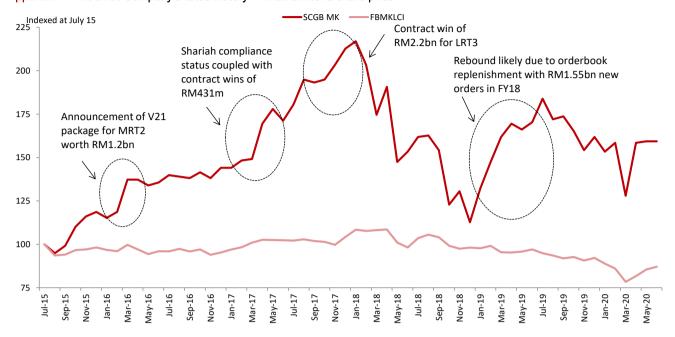








Appendix 1: A look at Company's listed history – what drives its share price?



SCGB had its initial public offering (IPO) on July 2015. So far, it appears that contract wins have been the main share driver given that it is a pure play construction stock. From January to March 2016, SCGB's share price rose due to the announcement of its RM1.2bn V201 package for MRT Line 2. On a cost per km basis, the contract was also c.30% higher than its MRT Line 1 package.

In January to April 2017, SCGB's share price also performed well likely due to expectations of being classified as a Shariah-compliant stock again, coupled with some other contract wins worth a total of RM431m. In October 2017, SCGB announced sizeable contract wins, the largest being a RM2.2bn contract for LRT 3.

The company's share price has remained relatively unchanged, despite its outstanding orderbook hitting an all-time high of RM6.7bn. This leads us to believe that improved earnings delivery arising from smooth execution will be more an important re-rating catalyst now. After the 14<sup>th</sup> General Elections (GE14) in May 2018, the stock has underperformed the KLCI in line with most construction stocks. However, it has since rebounded as it replenished its orderbook with RM1.55bn new orders in FY18.



#### **Balance Sheet:**

Strong balance sheet and cash generation ability. As at 31 March 2020, the group had a net cash position of RM359m and minimal working capital requirements going forward. We estimate the group will retain its strong balance sheet position. Its return on average equity ROAE is expected to hover around the 20% level.

#### **Share Price Drivers:**

**Executing orderbook and LRT 3.** SCGB's outstanding orderbook now stands at RM5.4bn. This gives it about two years of revenue visibility. The execution of LRT 3 and payment collection for this project are quite vital for SCGB. It is guiding for RM2bn new wins for FY20F.

Recovery in precast margins only in FY21F. Its precast business has been severely impacted by the circuit breaker in Singapore due to Covid-19. We only expect more significant improvements in SCGB's precast business in FY21F.

Dividend payout policy of at least 35%. SCGB is committed to distributing a minimum 35% of its core profit to shareholders, which is uncommon among construction players. But it has been paying 70% over the past three years. This could be attributable to its sizeable operations, with a large asset base that requires little capital expenditure (capex) ahead. We have imputed a 65% dividend payout ratio, based on our strong net cash forecasts.

#### **Key Risks:**

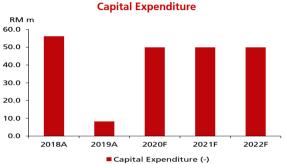
**Delays in construction.** There may be project cost overruns due to several factors such as design and engineering issues and soil conditions.

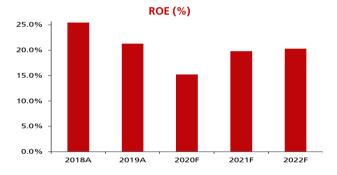
Fluctuating prices of raw materials. The construction business typically requires a wide range of raw materials including steel bars, ready-mixed concrete, diesel, electrical cables and fittings, which are all subject to price fluctuations.

#### **Company Background**

An established player with 30 years of heritage, Sunway Construction Group (SCGB) is one of Malaysia's largest construction companies. It adopts an integrated business model that covers various phases of construction activities, from project design to completion.















| KA | / Δςς | umr | otions |  |
|----|-------|-----|--------|--|
|    |       |     |        |  |

| FY Dec   | 2018A   | 2019A   | 2020F   | 2021F   | 2022F  |
|--|---|---|---|---|--|
| New order wins   | 1,553   | 2,014   | 1,670   | 2,150   | 2,150  |
| Construction revenue   | 2,123   | 1,619   | 1,687   | 2,098   | 2,266  |
| Precast revenue  | 134   | 150   | ,<br>72.5   | 140   | 165  |
| Construction EBIT margins  | 8.17  | 8.35  | 7.39  | 7.20  | 7.27   |
| Precast EBIT margins   | 0.81  | 3.85  | (10.0)  | 10.0  | 10.0   |
| Segmental Breakdown  |   |   |   |   |  |
| FY Dec   | 2018A   | 2019A   | 2020F   | 2021F   | 2022F  |
| Revenues (RMm)   |   |   |   |   |  |
| Construction   | 2,123   | 1,619   | 1,687   | 2,098   | 2,266  |
| Precast Concrete   | 134   | 150   | 72.5  | 140   | 165  |
| Total  | 2,257   | 1,769   | 1,760   | 2,238   | 2,431  |
| EBIT (RMm)   |   |   |   |   |  |
| Construction   | 174   | 135   | 125   | 151   | 165  |
| Precast Concrete   | 1.09  | 5.77  | (7.3)   | 14.0  | 16.5   |
| Total  | 175   | 141   | 118   | 165   | <u>181</u>                                       |
| EBIT Margins (%)   | 0.2   | 0.4   | 7.4   | 7.2   | 7.0  |
| Construction   | 8.2   | 8.4   | 7.4   | 7.2   | 7.3  |
| Precast Concrete   | 0.8   | 3.8   | (10.0)  | 10.0  | 10.0   |
| Total  | 7.7   | 8.0   | 6.7   | 7.4   | 7.5  |
| Income Statement (RMm)   | 20104   | 20104   | 20205   | 20245   | 20225  |
| FY Dec   | 2018A   | 2019A   | 2020F   | 2021F   | 2022F  |
| Revenue  | 2,257   | 1,769   | 1,760   | 2,238   | 2,431  |
| Cost of Goods Sold   | (1,782)   | (1,397)   | (1,404)   | (1,831)   | (2,013)  |
| Gross Profit   | 474   | 372   | 356   | 408   | 417  |
| Other Opng (Exp)/Inc   | (299)   | (231)   | (238)   | (243)   | (236)  |
| Operating Profit   | 176   | 141   | 118   | 165   | 181  |
| Other Non Opg (Exp)/Inc  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0  |
| Associates & JV Inc  | 0.73  | 4.42  | 0.0   | 0.0   | 0.0  |
| Net Interest (Exp)/Inc   | 7.74  | 12.0  | 4.43  | 3.51  | 4.11   |
| Exceptional Gain/(Loss)  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0  |
| Pre-tax Profit   | 184   | <b>157</b>  | 122<br>(24.4)   | <b>169</b>  | 185  |
| Tax<br>Minority Interest   | (38.0)<br>(0.3)                                 | (27.1)<br>(1.0)                                       | (24.4)<br>0.0   | (33.7)<br>0.0                                     | (37.1)<br>0.0                                    |
| Preference Dividend  | 0.0   | 0.0   | 0.0   | 0.0   | 0.0  |
| Net Profit   | 146   | 129   | 97.6  | 135   | 148  |
| Net Profit before Except.  | 146   | 129   | 97.6  | 135   | 148  |
| EBITDA   | 218   | 181   | 157   | 207   | 214  |
| Growth   | 210   | 101   | 137   | 207   |  |
| Revenue Gth (%)  | 8.7   | (21.6)  | (0.5)   | 27.2  | 8.6  |
| EBITDA Gth (%)   | 0.,   | (=)   |   |   | 3.6  |
|  | 6.5   | (16.9)  | (13.3)  | 31./  | 5.0  |
| ()na Profit (1th (%)   | 6.5<br>6.1                                      | (16.9)<br>(19.7)                                      | (13.3)<br>(16.7)                                      | 31.7<br>40.5                                      |  |
| Opg Profit Gth (%) Net Profit Gth (Pre-ex) (%)   | 6.1   | (19.7)  | (16.7)  | 40.5  | 9.8  |
| Net Profit Gth (Pre-ex) (%)  |   |   |   |   |  |
|  | 6.1   | (19.7)  | (16.7)  | 40.5  | 9.8  |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  | 6.1<br>5.0                                      | (19.7)<br>(11.3)                                      | (16.7)<br>(24.6)                                      | 40.5<br>38.3                                      | 9.8<br>10.0                                      |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  Opg Profit Margin (%)   | 6.1<br>5.0<br>21.0                              | (19.7)<br>(11.3)<br>21.0                              | (16.7)<br>(24.6)<br>20.2<br>6.7                       | 40.5<br>38.3<br>18.2                              | 9.8<br>10.0<br>17.2                              |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  | 6.1<br>5.0<br>21.0<br>7.8                       | (19.7)<br>(11.3)<br>21.0<br>8.0                       | (16.7)<br>(24.6)<br>20.2                              | 40.5<br>38.3<br>18.2<br>7.4                       | 9.8<br>10.0<br>17.2<br>7.5                       |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  Opg Profit Margin (%)  Net Profit Margin (%)                    | 6.1<br>5.0<br>21.0<br>7.8<br>6.5                | (19.7)<br>(11.3)<br>21.0<br>8.0<br>7.3                | (16.7)<br>(24.6)<br>20.2<br>6.7<br>5.5                | 40.5<br>38.3<br>18.2<br>7.4<br>6.0                | 9.8<br>10.0<br>17.2<br>7.5<br>6.1                |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  Opg Profit Margin (%)  Net Profit Margin (%)  ROAE (%)          | 6.1<br>5.0<br>21.0<br>7.8<br>6.5<br>25.5        | (19.7)<br>(11.3)<br>21.0<br>8.0<br>7.3<br>21.3        | (16.7)<br>(24.6)<br>20.2<br>6.7<br>5.5<br>15.2        | 40.5<br>38.3<br>18.2<br>7.4<br>6.0<br>19.8        | 9.8<br>10.0<br>17.2<br>7.5<br>6.1<br>20.3        |
| Net Profit Gth (Pre-ex) (%)  Margins & Ratio  Gross Margins (%)  Opg Profit Margin (%)  Net Profit Margin (%)  ROAE (%)  ROA (%) | 6.1<br>5.0<br>21.0<br>7.8<br>6.5<br>25.5<br>7.9 | (19.7)<br>(11.3)<br>21.0<br>8.0<br>7.3<br>21.3<br>7.0 | (16.7)<br>(24.6)<br>20.2<br>6.7<br>5.5<br>15.2<br>5.0 | 40.5<br>38.3<br>18.2<br>7.4<br>6.0<br>19.8<br>6.4 | 9.8<br>10.0<br>17.2<br>7.5<br>6.1<br>20.3<br>6.4 |





## **Quarterly Income Statement (RMm)**

| FY Dec                      | 1Q2019                 | 2Q2019 | 3Q2019 | 4Q2019 | 1Q2020 |
|-----------------------------|------------------------|--------|--------|--------|--------|
|                             |                        |        | 400    | 105    | 2.55   |
| Revenue                     | 440                    | 440    | 403    | 486    | 366    |
| Other Oper. (Exp)/Inc       | (402)                  | (403)  | (368)  | (455)  | (347)  |
| Operating Profit            | 38.2                   | 37.6   | 34.4   | 30.8   | 18.7   |
| Other Non Opg (Exp)/Inc     | 0.0                    | 0.0    | 0.0    | 0.0    | 0.0    |
| Associates & JV Inc         | 0.0                    | 0.0    | 0.0    | 4.42   | 0.0    |
| Net Interest (Exp)/Inc      | 1.93                   | 3.58   | 1.19   | 5.26   | 2.54   |
| Exceptional Gain/(Loss)     | 0.0                    | 0.0    | 0.0    | 0.0    | 0.0    |
| Pre-tax Profit              | 40.1                   | 41.2   | 35.6   | 40.5   | 21.2   |
| Tax                         | (8.5)                  | (8.2)  | (2.5)  | (7.8)  | (4.3)  |
| Minority Interest           | (0.6)                  | 0.21   | 0.46   | (1.1)  | (0.6)  |
| Net Profit                  | 31.0                   | 33.2   | 33.5   | 31.6   | 16.4   |
| Net profit bef Except.      | 31.0                   | 33.2   | 33.5   | 31.6   | 16.4   |
| EBITDA                      | 38.2                   | 37.6   | 34.4   | 35.3   | 18.7   |
| Growth                      |                        |        |        |        |        |
| Revenue Gth (%)             | (29.7)                 | 0.0    | (8.5)  | 20.7   | (24.7) |
| EBITDA Gth (%)              | (16.6)                 | (1.5)  | (8.6)  | 2.5    | (47.0) |
| Opg Profit Gth (%)          | (15.2)                 | (1.5)  | (8.6)  | (10.3) | (39.4) |
| Net Profit Gth (Pre-ex) (%) | (15.2)                 | 7.0    | 0.9    | (5.5)  | (48.3) |
| Margins                     | , · - · <del>-</del> / |        |        | (=/    | , ,    |
| Opg Profit Margins (%)      | 8.7                    | 8.5    | 8.5    | 6.3    | 5.1    |
| Net Profit Margins (%)      | 7.0                    | 7.5    | 8.3    | 6.5    | 4.5    |
| 3                           |                        |        |        |        |        |

#### **Balance Sheet (RMm)**

| FY Dec                    | 2018A | 2019A | 2020F | 2021F | 2022F |
|---------------------------|-------|-------|-------|-------|-------|
| Net Fixed Assets          | 164   | 139   | 149   | 158   | 175   |
| Invts in Associates & JVs | 44.7  | 48.4  | 48.4  | 48.4  | 48.4  |
| Other LT Assets           | 6.58  | 7.81  | 7.81  | 7.81  | 7.81  |
| Cash & ST Invts           | 485   | 693   | 788   | 751   | 775   |
| Inventory                 | 30.0  | 25.1  | 18.9  | 23.9  | 25.9  |
| Debtors                   | 1,059 | 970   | 964   | 1,227 | 1,332 |
| Other Current Assets      | 22.9  | 21.7  | 21.7  | 21.7  | 21.7  |
| Total Assets              | 1,812 | 1,905 | 1,999 | 2,237 | 2,386 |
| ST Debt                   | 114   | 233   | 233   | 233   | 233   |
| Creditor                  | 995   | 885   | 945   | 1,136 | 1,233 |
| Other Current Liab        | 14.6  | 1.56  | 1.56  | 1,156 | 1,255 |
| LT Debt                   | 96.3  | 1.30  | 1.30  | 1.30  | 1.30  |
| Other LT Liabilities      | 0.57  | 11.2  | 11.2  | 11.2  | 11.2  |
| Shareholder's Equity      | 591   | 623   | 657   | 704   | 756   |
| Minority Interests        | 1.44  | 2.22  | 2.22  | 2.22  | 2.22  |
| Total Cap. & Liab.        | 1,812 | 1,905 | 1,999 | 2,237 | 2,386 |
| _                         |       |       |       |       |       |
| Non-Cash Wkg. Capital     | 103   | 130   | 58.5  | 134   | 145   |
| Net Cash/(Debt)           | 275   | 311   | 406   | 369   | 394   |
| Debtors Turn (avg days)   | 182.3 | 209.4 | 200.6 | 178.6 | 192.1 |
| Creditors Turn (avg days) | 228.6 | 252.9 | 244.8 | 212.3 | 218.3 |
| Inventory Turn (avg days) | 5.7   | 7.4   | 5.9   | 4.4   | 4.6   |
| Asset Turnover (x)        | 1.2   | 1.0   | 0.9   | 1.1   | 1.1   |
| Current Ratio (x)         | 1.4   | 1.5   | 1.5   | 1.5   | 1.5   |
| Quick Ratio (x)           | 1.4   | 1.5   | 1.5   | 1.4   | 1.4   |
| Net Debt/Equity (X)       | CASH  | CASH  | CASH  | CASH  | CASH  |
| Net Debt/Equity ex MI (X) | CASH  | CASH  | CASH  | CASH  | CASH  |
| Capex to Debt (%)         | 26.8  | 2.2   | 13.1  | 13.1  | 13.1  |
| Z-Score (X)               | 3.4   | 3.0   | 2.8   | 2.8   | 2.8   |





## Cash Flow Statement (RMm)

| FY Dec                 | 2018A  | 2019A  | 2020F  | 2021F  | 2022F  |
|------------------------|--------|--------|--------|--------|--------|
| D. T. D. C.            | 104    | 157    | 122    | 160    | 105    |
| Pre-Tax Profit         | 184    | 157    | 122    | 169    | 185    |
| Dep. & Amort.          | 42.5   | 40.3   | 39.6   | 41.8   | 33.0   |
| Tax Paid               | (38.0) | (27.1) | (24.4) | (33.7) | (37.1) |
| Assoc. & JV Inc/(loss) | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Chg in Wkg.Cap.        | (59.3) | (15.6) | 72.0   | (76.0) | (10.9) |
| Other Operating CF     | 59.7   | 33.1   | 0.0    | 0.0    | 0.0    |
| Net Operating CF       | 189    | 188    | 209    | 101    | 170    |
| Capital Exp.(net)      | (56.2) | (8.3)  | (50.0) | (50.0) | (50.0) |
| Other Invts.(net)      | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Invts in Assoc. & JV   | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Div from Assoc & JV    | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Other Investing CF     | (17.7) | (43.1) | 0.0    | 0.0    | 0.0    |
| Net Investing CF       | (73.8) | (51.4) | (50.0) | (50.0) | (50.0) |
| Div Paid               | (96.9) | (90.4) | (63.4) | (87.7) | (96.4) |
| Chg in Gross Debt      | 75.3   | 172    | 0.0    | 0.0    | 0.0    |
| Capital Issues         | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Other Financing CF     | (95.9) | (10.5) | 0.0    | 0.0    | 0.0    |
| Net Financing CF       | (118)  | 71.1   | (63.4) | (87.7) | (96.4) |
| Currency Adjustments   | 0.0    | 0.0    | 0.0    | 0.0    | 0.0    |
| Chg in Cash            | (2.4)  | 208    | 95.7   | (37.0) | 24.0   |
| Opg CFPS (sen)         | 19.2   | 15.8   | 10.6   | 13.7   | 14.0   |
| Free CFPS (sen)        | 10.3   | 13.9   | 12.3   | 3.92   | 9.32   |

Source: Company, AllianceDBS

## **Target Price & Ratings History**



| 5.NO. | Report    | Price | Price | Kating |
|-------|-----------|-------|-------|--------|
| 1:    | 20 Aug 19 | 2.05  | 2.70  | BUY    |
| 2:    | 15 Nov 19 | 1.97  | 2.70  | BUY    |
| 3:    | 20 Nov 19 | 1.97  | 2.70  | BUY    |
| 4:    | 21 Feb 20 | 1.95  | 2.60  | BUY    |
| 5:    | 27 Mar 20 | 1.55  | 2.60  | BUY    |
| 6:    | 01 Apr 20 | 1.56  | 2.30  | BUY    |
| 7:    | 22 May 20 | 1.92  | 2.30  | BUY    |
|       |           |       |       |        |

Date of Closing

12-mth

**Note**: Share price and Target price are adjusted for corporate actions.

Source: AllianceDBS Analyst: Chong Tjen-San



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STRONG BUY (>20% total return over the next 3 months, with identifiable share price catalysts within this time frame)

BUY (>15% total return over the next 12 months for small caps, >10% for large caps)

HOLD (-10% to +15% total return over the next 12 months for small caps, -10% to +10% for large caps)

**FULLY VALUED** (negative total return, i.e., > -10% over the next 12 months)

SELL (negative total return of > -20% over the next 3 months, with identifiable share price catalysts within this time frame)

\*Share price appreciation + dividends

Completed Date: 3 Aug 2020 22:58:29 (MYT) Dissemination Date: 3 Aug 2020 23:28:47 (MYT)

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